

# Software Supply Chain Risk Management: From Products to Systems of Systems

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# **Supply Chains**

Supply chain: set of suppliers that contribute to the content of a product or system or that have opportunity to modify its content. (Comprehensive National Cybersecurity Initiative 11)

Hardware product involves multiple deliveries of the same item (built to specification)

Software product is typically a single item redistributed within an organization

# Supply-Chain Risk

### Hardware supply chains – decades of data collection

- Manufacturing and delivery disruptions
- Manufacturing quality
- Counterfeit hardware estimated at 10%

#### Software – little data for software supply chains

- Third-party tampering during development or delivery
- Malicious supplier
- Compromised by inadvertent introduction of exploitable design or coding errors



### Software Supply Chain Risk Management

#### Attack Analysis

Factors that lead to successful attacks

#### **Suppliers**

Risk-based development Capability to limit product attributes that enable attacks

#### **Acquirers**

Tradeoff decisions between desired use and acceptable business risk

Uncertainty for product/supplier assurance

limited supply chain visibility and controls

evolving nature of threats, usage, & product functionality

Continued supply chain risk management during deployment



## Attack Example: Stuxnet

Enabled the attacker to modify how the control system managed a physical system. General purpose control systems such as Siemens' execute user supplied software designed for the specific application.

#### **Strategy:**

To avoid detection, do not use corporate networks to directly modify the control system software

Use Internet access and defects in Windows or in application software to compromise computing resources belonging to trusted administrators – hundred of thousands of computers were actually compromised. – **Defects are an enabler, and network** connectivity is a risk factor.

Use computing resources such as the USB drives used by system administrators to transfer malware to the control systems **Use of** end-user computing resources is a risk factor.

Use control system extensibility to install control software that would adversely change the behavior of existing control functions. Product feature is an enabler. No auditing or notification of control code changes are design faults or operational faults.





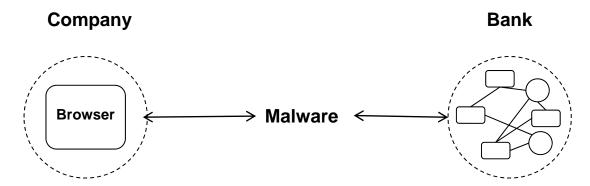
## Attack Example: Bank Fraud

Organizations with limited IT support – e.g. school districts

Organization's computer used for bank transaction is compromised

Malware deployed that that receives and can transforms web pages – man-in the middle

When user logs into financial system, a page is returned that informs the user that there will short delay (while malware submits transactions)



Frequent design fault: Financial systems assumed client has not been compromised. Confirmations for fraudulent transactions returned over compromised communications path and blocked by the malware.



# **Attack Examples**

### Google: Aurora – access to code base

- Zero-day IE vulnerability
- Social Engineering targeted employee with access and used chat invitation from "friend" to install malware

#### RSA: access to sensitive information

- Social engineering
- Flash vulnerability

### Epsilon: Access to email addresses

Social engineering

## **Changing Nature of Attacks**

### Advanced Persistent Threat (APT)

- Early usage of the term typically focused on the source of the attack such as nation state, organized crime, and terrorist organizations
- After Operation Aurora in 2010 APT became associated with any targeted, sophisticated, or complex attack, regardless of the attacker, motive, origin, or method of operation. [IBM 2010 X-Force Report]

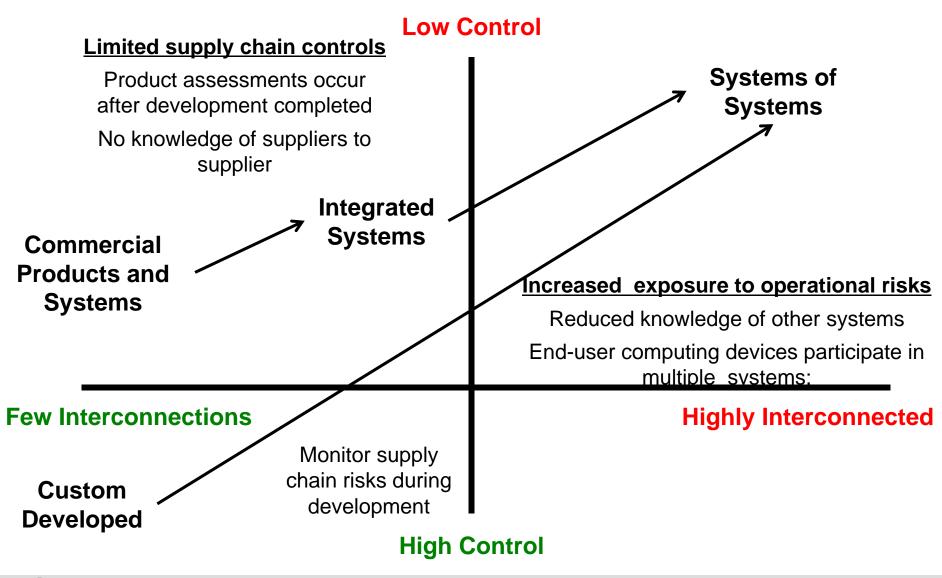
### Software Supply Chain Risk Management

#### Attack Analysis **Acquirers Business risk** Incentives & enablers assessment Value of data or service **Understanding what can be** controlled Exploitable defects & features Supplier selection **Risk factors Attacker intent End-user products** Software dependencies Consequences **Systems** Network connectivity System of systems **End-user** computing Consequences Product & Possible tradeoffs supplier Risk assessments accepted risks **Assessment** expense desired functionality network connectivity **Suppliers Monitor custom** development Assess Risk-based end-user access development suppliers Feasibility – limits of controls Reduce attack **Operations** targets Reduce defects





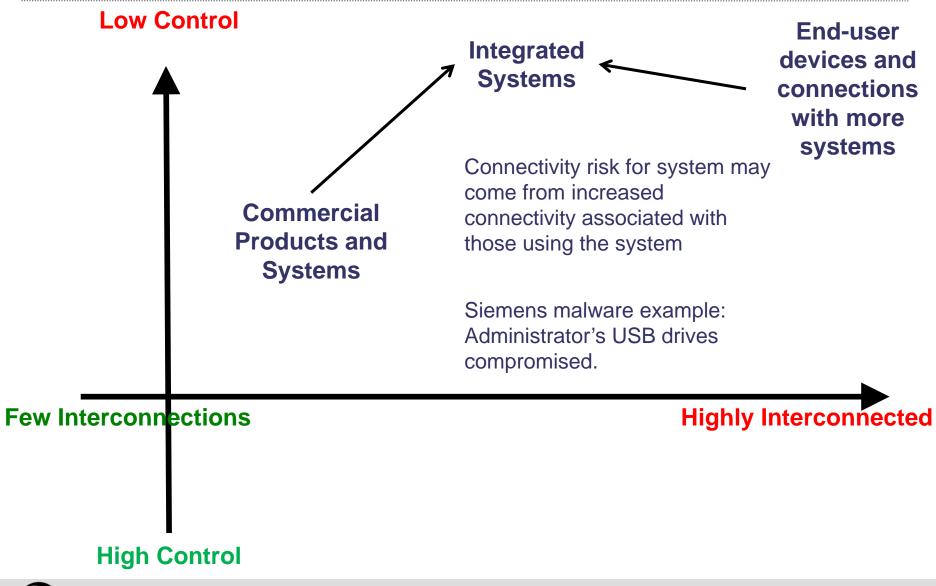
# Connectivity and Control<sup>1</sup>



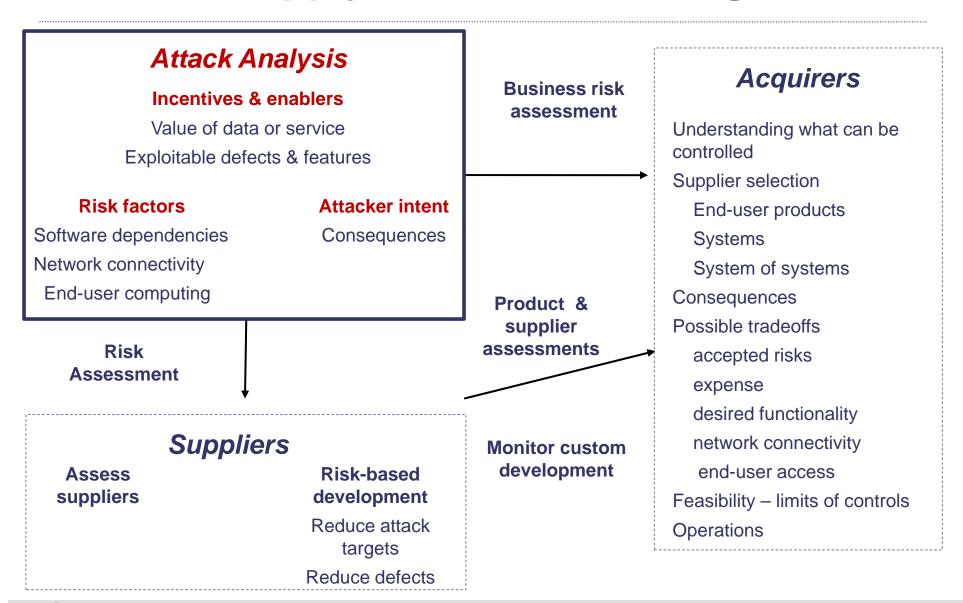




# Connectivity and Control<sup>2</sup>



### Software Supply Chain Risk Management







### **Enablers: Software Errors**

MITRE has documented software errors that have led to exploitable vulnerabilities: Common Weakness Enumeration (CWE)

CWE/SANS<sup>1</sup> Top 25 Most Dangerous Programming Errors published yearly by MITRE - 3/1/2010

#### **Examples**

Improper Input Validation

Cross-site scripting

Download of Code Without Integrity Check

Race Condition

SQL Injection

Use of Hard-coded Credentials

Improper Check for Unusual or **Exceptional Conditions** 

Classic Buffer Overflow

1. http://cwe.mitre.org/top25/ SANS (SysAdmin, Audit, Network, Security) Institute





## Veracode: State of Software Security

58% of all applications did not achieve an acceptable security score upon first submission Fall 2010

#### **Measured Against CWE/SANS Top-25 Errors**

Software Source	Acceptable		
Outsourced	6%		
Open Source	39%		
Internally Developed	30%		
Commercial	38%		

### Software Supply Chain Risk Management

#### Attack Analysis **Acquirers Business risk Incentives & enablers** assessment Value of data or service Understanding what can be controlled Exploitable defects & features Supplier selection **Risk factors Attacker intent End-user products** Software dependencies Consequences **Systems** Network connectivity System of systems **End-user** computing Consequences Product & supplier Possible tradeoffs assessments Risk accepted risks **Assessment** expense desired functionality **Suppliers** network connectivity **Monitor custom** development Risk-based end-user access **Assess** suppliers development Feasibility – limits of controls Reduce attack **Operations** targets





Reduce defects

# Supplier: Attack Surface Analysis

#### Reduce Attack Surface

- Remove or change system features or re-architect the implementation to avoid attack enablers or unnecessary channels.
- Revise use of an emerging technology where there is limited knowledge of the potential exploits and mitigations
- Review requirements or implementation if existing mitigations are costly or do not provide the necessary assurance

# Supplier: Risk Focused Development

### Data flow analysis (threat modeling)

- Consider known weaknesses and attack patterns e.g. mix of data and commands
- Document security assumptions and trust boundaries
- Consider deployed configuration and expected usage
- Analyze the interfaces to other components (inputs and outputs)
- Consider consequences
- Analyze possible mitigations
- Provide architecture and design guidance
- Guides testing



## Secure Software Development

Microsoft: Security Development Lifecycle

Build Security In Maturity Model – http://bsimm.com/

Open Group Trusted Technology Framework for accreditation of technology suppliers – under development with early DoD participation

SafeCode – <a href="http://www.safecode.org/">http://www.safecode.org/</a>

Build-Security-In-Web site – DHS

https://buildsecurityin.us-cert.gov/bsi/home.html

## General Purpose End-User Software

### End-user software has always been a target for attackers

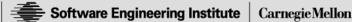
Floppy disks → Office documents → email → web

#### Web browser

- Attackers' objective to have user execute their code
  - Extensibility JavaScript, Ajax, ActiveX
- HTML5 increases browser attack surface

#### Mobile devices





## Software products - systems

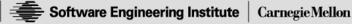
Unacceptable risks identified during a product assessment can lead to a rejection – some financial service organization use tests similar to Veracode

Product assessment criteria must reflect the criticality of usage and the level of assurance required.

> High No known failures Medium Known vulnerabilities addressed Failure can be tolerated – low consequence Low

Open question: Can low assurance components be used in a medium assurance system?





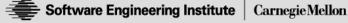
## **Systems**

A systems perspective captures product usage and consequences associated with supply chain risks.

- Changing threat landscape
- Increasing demand for leading-edge software with not well understood risks
- A product's proposed usage and attack opportunities can require mitigations beyond those provided with the product – also applies to legacy systems
- The trust among components implied by the integration
- As we go forward (Cloud Computing) the guidance should be *Don't trust, but verify*<sup>1</sup>

1: Gunnar Peterson, IEEE Security and Privacy, SEPTEMBER /OCTOBER 2010





# Stronger Custom Developer Criteria

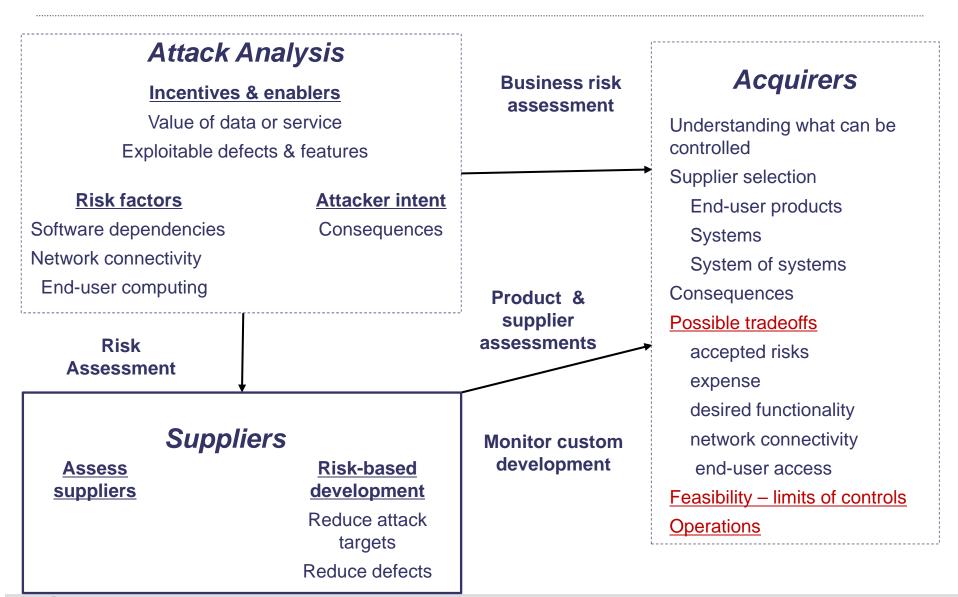
Applying of practices such as threat modeling at the system level can more demanding than for a product

- Product development
  - Long product life incremental
  - Concentrate on software weaknesses appropriate to that supplier's domain and products - guided by product history
  - Relatively small and stable set of suppliers
- An integration contractor or custom system developer
  - multiple one-off relatively short-lived efforts
  - multiple functional domains
  - multiple sets of applicable software products, suppliers, and subcontractors





### Software Supply Chain Risk Management







### Trade-Offs

- A simplified design to reduce cost or speed delivery may not provide adequate mitigations for known operational risks.
- Products that support end-user runtime customization can provide that same capability to an attacker.
- The use of emerging technologies with exploits that are not well understood increases risk.
- System functionality may have to be changed or a higher risk accepted if mitigation costs for a desired feature are too high or if residual risks for known mitigations are higher than anticipated.



# **Supply Chain Control Limitations**

Total prevention is not feasible because of the sheer number of risks; limited supply chain visibility; uncertainty of product assurance; and evolving nature of threats, usage, and product functionality

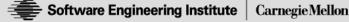
Defense-in-depth does not necessarily reduce risks – we often do not understand interactions among multiple mitigations.

### **Operations Over Time**

### Supply chain risk mitigation is not a one-time event

- New attack techniques and software weaknesses may be discovered.
- Product upgrades that add features or change design can invalidate the results of prior risk assessments and may introduce vulnerabilities.
- Corporate mergers, new subcontractors, or changes in corporate policies, staff training, or software development processes may eliminate expected SCRM practices.
- Product criticality may increase with new or expanded usage.





## Summary

Increased connectivity and interoperability raise the value of considering supply chain risks for secondary applications.

Techniques exist to reduce occurrence of software vulnerabilities but are not yet widely applied.

A systems perspective, particularly in deployment, captures product usage and consequences associated with supply chain risks.

- Component update or replacement
- Change in usage
- Evolving threats



### Sources

#### Software Supply Chain Risk Management: From Products to Systems of Systems

http://www.sei.cmu.edu/library/abstracts/reports/10tn026.cfm

#### **Evaluating and Mitigating Software Supply Chain Security Risks**

http://www.sei.cmu.edu/library/abstracts/reports/10tn016.cfm

#### **Attack Surface**

Michael Howard, 2003, http://msdn.microsoft.com/en-us/library/ms972812.aspx

#### **Threat Modeling**

- Frank Swiderski, Window Snyder, Threat Modeling, 2004
- Michael Howard and Steve Lipner. The Security Development Lifecycle, 2006
- James McGovern, & Gunnar Peterson. "10 Quick, Dirty, and Cheap Things." to Improve Enterprise Security." Security & Privacy, IEEE, March-April 2010
- Building Security In Maturity Model (BSIMM) <a href="http://bsimm2.com/index.php">http://bsimm2.com/index.php</a>
- John Stevens, "Threat Modeling—Perhaps It's Time", Security & Privacy, IEEE, May-June 2010



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